Hospital	City / Town		County	Teaching Status [1]	Fiscal Year End	Number of Months Data	
Nashoba Valley Medical Center	Ayer		Middlesex	Nonteaching	09 / 30	12	
Financial Performance Indicators	FY01	FY02	FY03	FY04	FY05	MA Industry Median FY05	NorthEast US Median FY04 [2]
Profitability Operating Margin Non-Operating Margin Total Margin Operating Surplus (Loss)	1.88% 0.05% 1.93% \$557,219	-6.39% 1.75% -4.64% (\$1,557,038)	0.00% -8.50%	0.00% 0.89%	0.78% 0.00% 0.78% \$344,010	1.70% 1.25% 3.24%	not available
Total Surplus (Loss)	\$572,431	(\$1,532,944)	(\$2,345,10	\$368,980	\$344,010		
Liquidity Current Ratio Days in Accounts Receivable Average Payment Period	1.43 91.29 74.79	1.47 59.63 73.29	62.06	45.13	1.51 38.68 42.34	1.58 41.79 51.91	49.17
Solvency/Capital Structure Debt Service Coverage (Total) [3] Cashflow to Total Debt [4] Equity Financing	1.61 16.27% 48.27%	0.00 -2.75% 43.23%		3.57 18.69% -6.92%	3.02 24.11% -3.66%	3.23 17.53% 41.74%	16.38%
Other Total Net Assets Assets Whose Use is Limited Net Patient Service Revenue [5]	\$10,232,964 \$2,810,432 \$28,109,760	\$8,981,875 \$5,623,599 \$31,055,279	\$0	(\$1,348,949) \$0 \$40,511,848	(\$817,275) \$0 \$43,120,249	 	  

## FY05 filing based on hospital's audited financial statements

Data Sources: FY01 data is drawn from DHCFP-403 Cost Report, Schedule 23. FY02 - FY05 data drawn from DHCFP annual filing.

CAVEATS: FY01 - FY02 data is unaudited but reviewed by the Division for consistency with the Audited Financial Statements. FY03-05 data is reconciled to Audited Financial Statements. DHCFP filings may not reflect all of the financial resources available to the hospital resources available through associations with foundations or parents/affiliates. Financial information must be interpreted within the context of other factors, including, but not limited to, management plans, reimbursement changes, market behavior, and other factors affecting performance.

Comments: Hospitals may also submit comments which further explain or clarify specific data items. Any such disclosures are shown below.

Notes:
[1] According to the Medicare Payment Advisory Commission (MEDPAC), a major teaching hospital is one with at least 25 FTE residents per 100 inpatient beds.
[2] NE US Median data from The "2006 Almanac of Hospital Financial & Operating Indicators." The Center for Healthcare Industry Performance Studies (CHIPS)/St. Anthony/Medicode INGENIX.
[3] Blank values indicate a facility with no current long term debt in the period covered.
[4] Blank values indicate a facility with no long term debt net of current portion in the period covered.
[5] Net Patient Service Revenue includes Premium Revenue.